

"I'm just so thankful that a place like Shepherd's exists. I don't know what I would have done without them."

Gifts to Shepherd's Clinic 2014-2015

Volunteers • 224 unique volunteers

850 patient visits
\$30,651 operating costs

5,570
\$655,473

1991

2015

Gifts of \$20,000 or more

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Value of services \$30,600

Value of services > \$1 M

SHEPHERD'S CLINIC

ANNUAL REPORT 2014-2015

The mission of Shepherd's Clinic is to provide quality, affordable, and comprehensive health care to those in our community who cannot afford commercial health insurance, yet do not qualify for government assistance.



850	patient visits	1,160	2,000	3,977	4,026	3,024	3,822	3,413	3,814	4,155	5,078	9,440	7,029	6,995	5,570
\$30,651	operating costs			\$256,451	\$284,219	\$276,100	\$339,792	\$345,436	\$371,117	\$474,695	\$599,346	\$864,691	\$714,918	\$688,151	\$655,473
1991		1993	1996	2000	2001	2002	2005	2006	2008	2009	2010	2012	2013	2014	2015

A Unique Partnership is Born: Union Memorial Hospital & Shepherd's Clinic. Hospital's physicians provide volunteer specialty consultations and serve patients upon referral. Residents work at the clinic as part of their training. The hospital also provides diagnostic procedures and surgery.	The only clinic specifically for Baltimore's uninsured opens at 1927 St. Paul Street owned by Seventh Baptist Church. University Baptist Church provides much of the working capital. Richard Pelham donates his medical and office equipment & supplies. Pt. visits = 1 hr. of wage. Value of services = \$30,600.	The clinic is moved into 1901 St. Paul Street also owned by the Seventh Baptist Church.	Weight-loss classes added. Union Memorial limits referrals to zip code areas closest to the hospital.	Services expanded to include endocrine clinic. Dr. William Finney, the clinic's first medical director, dies.	Having outgrown its location, 2800 Kirk Ave is purchased by William H.M. Finney Foundation. The Foundation embarks on first capital campaign.	Shepherd's Clinic celebrates 15th Anniversary in its new home at 2800 Kirk Avenue. Podiatry clinic is added. Value of services > \$1M	Two volunteer MDs dream of a kitchen to teach patients healthy cooking. Volunteers and staff mobilize and Joy Wellness Center is born. Mental health program expanded.	New patients almost double & volunteer hours increase 35%. Joy Wellness Center and Behavioral Health offer full programming. Building & grounds greatly enhanced.	Patient visits expand to 5,000+ and volunteers increase to 300+. Difficult economy drives many newly uninsured patients to our door.	A record 511 new patients, and an all-time high 9440 patient visits. Nearly 400 volunteers make it happen. Economy still struggles. Shepherd's Clinic celebrates 20 wonderful years.	Supreme Court upholds ACA. Clinic endures financial and capacity strain. Doors re-open to new patients in March. Planning for new hybrid model begins.	In addition to volunteer-driven clinic, longtime partner MedStar Union Memorial Hospital opens a fee-for-service clinic on same campus for newly insured patients.	This year marked the clinic's first full year of operation post-ACA's enactment. Clinic's patient census was the largest it's been in the last several years.
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A Quarter Century of Service

It has been another exciting year of opportunity and challenge for Shepherd's Clinic, as the healthcare environment in Maryland continues to evolve. I am amazed by how much has changed in the 25 years I have been a part of the leadership of Shepherd's Clinic. In this time, I have seen the Clinic embrace an integrated medical home model, adding behavioral health services and a spectacular wellness center. I have observed young physicians learn and grow from their time volunteering here, and retirees find renewed purpose caring for those less fortunate. Perhaps the biggest change came with the Supreme Court's decision to uphold the Affordable Care Act in 2012. For the first time since our inception, we were faced with uncertainty as to what would become of Shepherd's Clinic.

The Affordable Care Act seemed initially to be a wonderful opportunity for our patients to have affordable health insurance, many, for the first time, which we encouraged them to pursue. Once enrolled, however, many found that the co-payments and deductibles were beyond their financial reach. And so while much has changed and improved for the Clinic and our patients over the last two and half decades, the need for our services remains. We cared for 311 new patients alone last year.

It has been an honor and privilege to work with a Board with the knowledge and commitment to the mission and values of the Clinic, and I extend a heartfelt thanks. Special thanks to the dedicated staff and volunteers for continuing to make this such a wonderful place and to MedStar Union Memorial Hospital for continuing to partner with us in so many ways to support our work and our patients. And, a very special thank you to all of our donors—without you all, Shepherd's Clinic would not be the health center we are today, poised for another 25 years of providing health services for those who would otherwise go without necessary health care.

Sara Carlton, EdD, Vice President, Immediate Past President Board of Directors



Shepherd's Clinic in 1996 and today.

The Shepherd's Tradition Continues

As the new President of the Board of Directors, I'm honored to follow in the footsteps of leaders like Sara, who have thoughtfully navigated the Clinic over healthcare's changing terrain. Our census of patients without insurance is again growing, despite the best intentions of patients and policymakers. Shepherd's Clinic remains an essential center of care in our north Baltimore community. With annual screenings, care for common health problems, and routine visits to control chronic diseases, we take on the critical role of primary care providers. The Clinic's behavioral health wing offers vital health assessments, psychiatric services, counseling, and case management resources. The Joy Wellness Center brings healthy living strategies to our neighbors. Particularly for people with chronic health conditions, these strategies and techniques lead to better quality of life, with less reliance upon hospitals and emergency care.

Over the past twelve months our census of active patients has surpassed 1,000. Thankfully, as our appointments increased and new programs like the Diabetes Self-Management Program and the Grief and Loss Support Group grew, so too did the number of dedicated volunteers. Though Shepherd's Clinic maintains a small, dedicated staff, our work would not be possible if not for the hundreds of volunteers who donate their time to provide compassionate care.

This past year also marked Shepherd's first full year of being able to accommodate patients needing care who are without insurance, seeking insurance, and with insurance—all within our 2800 Kirk Avenue health center. Specifically, the hybrid free/fee-for-service clinic arrangement between Shepherd's Clinic and MedStar Union Memorial Hospital continues to support our patients' needs throughout their healthcare journey. Newly insured patients are able to maintain their medical home by becoming patients of the onsite MedStar-operated clinic. Although insured patients are not eligible to receive the Clinic's free, volunteer-delivered primary care, these patients have continued access to behavioral health services and the Joy Wellness Center.

Moving forward, the Board will continue to strategically target resources and stay true to the Clinic's mission in the changing terrain of the Affordable Care Act. Shepherd's Clinic and the Joy Wellness Center remain a necessary part of Baltimore's healthcare safety net. As a longtime Baltimore resident, I am thankful to be able to give back to this community and am honored to be part of the Shepherd's tradition of volunteering. On behalf of the Board, our devoted staff and volunteers, and especially our patients, I want to thank all of you for your continued generosity.

Wendy Kronmiller, J.D., M.Th., President Board of Directors

William H. M. Finney Foundation

Established in honor of Dr. William Finney, the Finney Foundation supports Shepherd's Clinic. Last year, in addition to providing rent-free space to the Shepherd's Clinic and the Joy Wellness Center, the Foundation also provided grants to help the Clinic meet budgeted expenses.

The Directors of the Foundation thank the donors whose generosity has made it possible for the Foundation to support the work of the Clinic and help it provide quality services to so many underserved members of our community.

Robert Kellner, President Board of Directors

Shepherd's Clinic Financial Report • July 1, 2014 – June 30, 2015

Support and Revenue		Expenses	
Contributions	\$605,633	Salaries	\$361,227
Patient Donations	\$11,115	Payroll Taxes & Benefits	\$38,623
Fundraiser	\$20,178	Professional Development	\$1,494
Other	\$938	Insurance	\$12,926
		Laboratory Fees	\$22,185
Total	\$637,844	Medications, Medical Supplies	\$45,796
		Office Expenses	\$21,709
		Postage	\$4,889
		Printing & Publicity	\$8,621
		Professional Fees	\$9,300
		Utilities	\$30,487
		Telecommunications	\$14,092
		Depreciation	\$27,935
		Maintenance, Medical Waste	\$50,901
		Other	\$1,688
		Volunteer Appreciation	\$3,600
		Total	\$655,473

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